

### UNIVERSITY OF LINCOLN

### Place making: The Role of Universities in supporting Social Mobility and Regional Development

Professor Mary Stuart, Vice Chancellor

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#### Philosophy and key points

Universities have always focused on the needs of society – in the 21<sup>st</sup> century we are seeing another major change in our economic and social environment.

So...

 Changing Higher Education (HE) and the role of Universities in a changing environment



Universities needs to take some responsibility for their region





#### Philosophy and key points

Movement between groups in a society is a sign of more equality.

So...

- Upward social mobility grew very strongly in Western societies during the 20<sup>th</sup> century
- University expansion has supported this but HE does not simply create it – it is about jobs in society



• In the early 21<sup>st</sup> century it looks like social mobility has stalled



#### Philosophy and key points

Universities do have a role in supporting social mobility in society although not necessarily explicitly.

So...

- From Widening Participation (global concern) to creating the space for social mobility now
- I want to argue we need to take an **explicit** role in seeking to create more opportunity for the next generation



#### Economic and social uneven redevelopment – major changes in the structure of Western societies

- Growth of London and the South East in 1980 / 1990
- Industrial Redevelopment off-shoring
- Creating 'left behind' places
- Industry 4.0 impact on jobs / HE education





#### **Changes in HE**

Wider policy environment - market environment and value for money agenda.

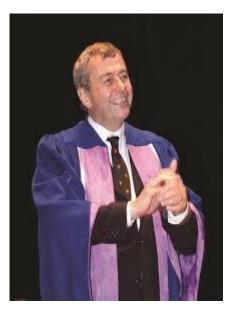
So...

- Importance of building on the values of HE as an agent for social good
- Widening participation getting a broader base into HE
- Student success helping diverse student groups progress successfully through their studies
- HE's role in Social Mobility supporting graduates into 21<sup>st</sup> century graduate jobs



#### The role of leadership in HE

- Watson et al, 2013 The Engaged University
- Active in our communities on ALL fronts
- Collaborate with other sectors / agencies and businesses to advance a better society
- This was always key to Universities foundations but got lost – the role of leadership in HE is to re-establish that mission now





## The role of a University in the 21<sup>st</sup> Century

A community of scholars, staff and students, working responsibly as a positive catalyst for change within their communities.

- At Lincoln we talk about creating and building a University together (amazing opportunity not often available)
- Lincoln is a project not yet fully formed student engagement at the heart of everything we do
- A campus university in a city with a rural hinterland
- A city that had been dying
- Some real cold spots for HE participation





#### From the theory to the practice

University of Lincoln's Strategy...

'A University looking to the future' where we serve and develop our local, national and international communities by creating purposeful knowledge and research, confident and creative graduates.'

*'We will develop our role as an anchor institution across our region. We will work locally and regionally to provide the environment for graduates to stay in the region after graduation.'* 





#### Partnerships to support Education and widening participation





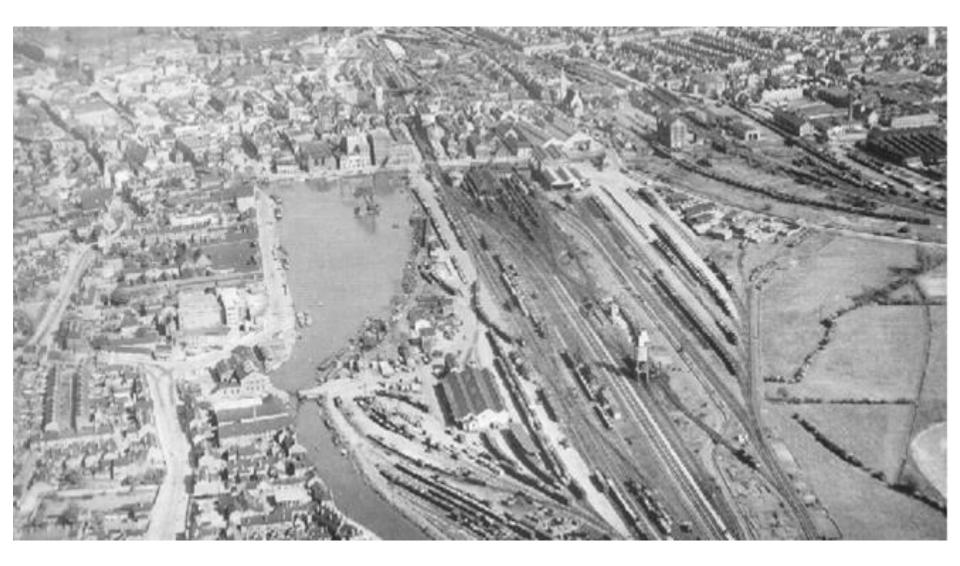
# Place and Universities supporting inclusive growth

Environment in which institution is located.

- Students located within local area
- Employment culture in region
- Level of skill in dominant employment sectors
- Cultural atmosphere in area
- Recognising different students engagement in area







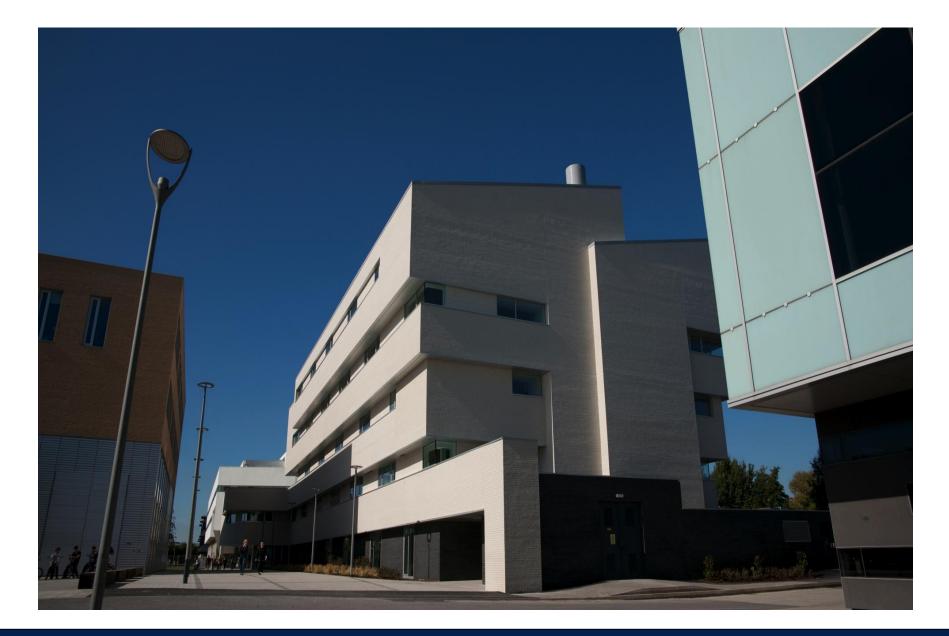














#### Strategic approach to engagement

Creating Graduation Jobs – supporting movement from a low skill and low wage economy.

- Since 2009 growth in STEM from less than 10% of the University to 30% of the University
- A new approach to learning and business engagement
- The creation of an Innovation Quarter at the heart of the city across our campus and Science Park
- Cultural Engagement the Lincoln Cultural and Arts Partnership (LACP) – refocusing our Arts and Humanities provision
- Active leadership in Economic and Social Development in region -Greater Lincolnshire Local Enterprise Partnership (GLLEP)



#### The Lincoln School of Engineering

- Established in 2009, a £37.5M collaboration, retaining the city's largest private sector employer
- Developed a partnership that is recognised as an innovative model and sector leading
- Enables student engagement in the workplace while studying
- Established and promoted the credentials of the School as a centre for knowledge exchange and transfer between the University and industry.
  SIEMENS



# Place making for cultural and social development

- Role of the Arts and culture in supporting social mobility
- Vibrancy of place (LCAP)
- Lincoln Imps (Uni Imps)
- Heritage and stories of community we have many stories to tell – we have been different (Bricks and Bones, Magna Carta, Charter of the Forest)
- Excellent Aging Project pop-up social science park
- Anchoring aspiration, offering expertise and opportunity





## Universities need to work beyond teaching and research

- Our role with our local communities is vital
- We are place shapers and makers and we should be responsible in our work in our regions
- We should bring the world to our regions responsibly
- We should work with employers not only in developing research but in creating the graduate jobs for our students



University community should value its wider engagement as part of what all community members do.





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#### Thank you